

# ALDERMAN RICHARD HALLAM PRIMARY SCHOOL

ARH – Educating a community of life-long learners

**Pay Policy** 

**Policy Reviewed: September 2024** 

Leicester City Council, Human Resources, Pay & Grading Team

# **Teacher Pay Policy**

Until the new pay policy is released from the Local Authority, Alderman Richard Hallam Primary School will continue to use the February 2024 version of the pay policy. Please be aware that the pay spines / ranges stated within this policy have not been updated to include the agreed pay increases. Any questions or queries, please speak to Stephen Beardsmore, Deputy Headteacher.

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#### **Teacher Pay Policy Checklist**

The checklist below is provided to further assist the Governing Body in ensuring that all discretionary elements have been adopted and implemented at Alderman Richard Hallam Primary School.

#### Complete as detailed below:

- 1. The Governing Body confirmed the school's pay policy on 13.11.2023.
- 2. This school has adopted the Leicester Approved Pay Structure on 13.11.2023
- 3. The Governing Body confirmed the procedures as set out in the pay policy. These include:
  - a. Annual salary review timetable The process will be followed, as identified in the pay policy.
  - b. Annual Salary Reviews For teaching staff, these will be completed by no later than 31st October each year.
  - c. Annual Salary Reviews For the Headteacher, this will be completed by 31<sup>st</sup> December each year.
  - d. All teaching staff, including the Headteacher, will receive written confirmation of the outcome of the annual salary review.
  - e. The Headteacher group will be clearly identified within the pay policy.
  - f. A staff structure will be attached to the pay policy.

Signed	
Chair of the Governing Body	
Data	

#### ALDERMAN RICHARD HALLAM PRIMARY SCHOOL



# **Teacher's Pay Policy**

#### 1. Introduction

This policy sets out the framework for making decisions on teachers' pay. It has been developed to comply with the current legislation and requirements of the Schools Teachers' Pay and Conditions Document and after consultation with recognised trade unions.

The Governing Body will exercise the discretion available under any nationally and locally agreed pay and conditions, according to the aims and objectives outlined below.

The Governing Body adopted this policy on 13<sup>th</sup> November 2023.

Staff can find a copy of this policy on the staff server under S:\Policies\2024-25 Policies and on the school website.

#### 2. Aims and objectives

- Maximise the quality of teaching and learning at the school
- Support the recruitment and retention of a high-quality teacher workforce
- Enable the school to recognise and reward teachers appropriately for their contribution to the school
- Help to ensure that decisions on pay are managed in a fair, just and transparent way whilst eliminating unnecessary bureaucracy for all concerned

The Governing Body will endeavour to ensure that teachers receive proper recognition for their work and contribution to the education of the pupils, to the life of the school and in aspiring to achieve the aims and objectives of the school improvement plan.

The Governing Body supports equality of opportunity in employment, will follow the school's own equal opportunity policy and will not discriminate on the grounds of gender, gender reassignment, marriage or civil partnership status, pregnancy or maternity status, ethnic origin, disability, religion, beliefs, sexual orientation, or age.

All pay related decisions will be taken in compliance with relevant legislation including: Working Time Regulations 1998; Equality Act 2010; Employment Relations Act 1999; Parttime Workers (Prevention of Less Favourable Treatment) Regulations 2000; Fixed Term Employees Regulations 2002; Flexible Working Regulations 2014; and Education (School Teachers' Appraisal) (England) Regulations 2012.

Pay related decisions will also reflect the principles of the Leicester Approved Pay Structure (LAPS) adopted by this school (see **appendix 1**).

Any use of discretion will be in accordance with the aims of the school improvement plan and in accordance with criteria agreed within the pay policy.

#### 3. Roles and responsibilities in pay progression

School leaders, the Governing Body and teachers all have a role and responsibilities in the appraisal and pay progression process. The advice on these roles contained in <a href="Implementing your School's Approach to Pay">Implementing your School's Approach to Pay</a> has been adopted and is reproduced in <a href="appendix2">appendix 2</a>.

#### Pay committee

The Governing Body will delegate to a pay committee its powers relating to pay. The current terms of reference are:

- 1. Apply fairly all areas of pay as identified in the policy, including the discretionary elements.
- 2. On an annual basis, in line with agreed timetable, carry out salary reviews for teaching staff in line with performance reviews as per the appraisal policy.
- 3. Determine the pay range for a vacancy prior to advertising it and the starting salary on appointment.
- 4. Ensure all statutory and contractual requirements are complied with.
- 5. Ensure full and accurate records of decisions are kept.
- 6. Ensure the Headteacher advises staff in writing about the outcome of the pay reviews.

The quorum for all meetings is at least three members of the Governing Body and a clerk will be appointed to the committee.

The Governing Body agrees the school budget and will ensure that appropriate funding is allocated for performance pay progression on all levels. The Governing Body recognises that funding cannot be used as a criterion to determine progression.

#### 4. Pay reviews

The Governing Body will ensure that each teacher's salary is reviewed annually, with effect from 1 September.

Decisions regarding pay progression will be made with reference to appraisal reports and the pay recommendations they contain. Progression is not automatic and will relate to the teacher's performance as assessed under the school's appraisal policy.

Teachers' performance will be assessed from a range of sources and against the relevant standards and objectives evidenced by:

- Impact on pupil progress
- Impact on wider outcomes for pupils
- Improvements in specific elements, e.g. behaviour management or lesson planning
- Impact on effectiveness of teachers or other staff
- Wider contribution to the work of the school.

The school will ensure appropriate arrangements are made to accommodate teachers who are absent for part or all of the reporting year.

Appraisal reports will be completed by no later than 31 October and by no later than 31 December for the Headteacher.

Teachers will be given a written pay statement, setting out their salary and any other financial benefits to which they are entitled, within one month of the pay committee determination and, other than in the case of the Headteacher, by 30 November at the latest.

#### 5. Withholding of incremental points

It is possible for a 'no progression' determination to be made. Points awarded for performance may only be withheld where performance concerns have been formally identified, there has been an appropriate review period including appropriate support, and the teacher has shown no signs of improvement. This is further detailed in the LAPS (Appendix 1).

#### 6. Leadership Group Pay

The Governing Body will consider annually whether to increase the salary of leadership group members who have completed a year of employment since the previous pay determination. This will be subject to paragraph 11 of the STPCD.

#### Setting pay for leadership group members

#### **6.1** New appointments

The Governing Body will apply the requirements of part 2 of the STPCD when determining the pay range for a new Headteacher or other leadership posts.

The Governing Body will, when determining the pay range, take account of the full range of permanent responsibilities, any challenges that are specific to the role and other relevant issues e.g. recruitment issues.

The Governing Body will use the reference points within the pay range to determine the indicative salary range.

#### 6.2 Headteacher group size

This school is Headteacher Group 5.

On an annual basis, the Governing Body will document a review of the Headteacher group size.

In determining the salary range, the Governing Body have taken account of the permanent responsibilities of the post, any challenges specific to the role and all other relevant considerations.

The Headteacher's pay range will be reviewed by the Governing Body:

- When it proposes to appoint a new Headteacher;
- If it becomes necessary to change the Headteacher group (including when the Headteacher becomes responsible for, and accountable for, more than one school in a federation on a permanent basis);
- At any time if they consider it necessary to reflect a significant change in responsibilities of the post.

Pay ranges for Headteachers should not normally exceed the maximum of the Headteacher group. However, the Headteacher's pay range may exceed the maximum where it is determined that circumstances specific to the role or candidate warrant a higher than normal payment. The maximum of the Headteacher's pay range, and any additional payments, will not exceed the maximum of the Headteacher group by more than 25% other than in exceptional circumstances. If such a circumstance occurs the pay committee will prepare a business case for payment to the full Governing Body. The Governing Body must seek external, independent advice from an appropriate person/body on this matter. There will be a clear audit trail of any advice provided and of the decisions taken by the Governing Body, including the reasoning behind them. Any payment exceeding the maximum of the group pay range will be reviewed on an annual basis.

Where the Headteacher is appointed as a Headteacher of more than one school, the Governing Body will determine the indicative group size by the application of the total unit score for all of the schools, calculated in accordance with the STPCD.

The pay range for this school will be 25 to 31. See **appendix 4** for pay ranges.

#### 6.3 Headteacher's temporary payments

Payments for temporary responsibilities or duties that are in addition to the determined salary will be in accordance with paragraph 10 of the STPCD.

If a Headteacher takes on the post of acting Headteacher at another school, this position would be regarded as temporary pending the appointment of a permanent Headteacher or until alternative arrangements are made.

The temporary arrangements would be time limited, subject to regular reviews and be no longer than a maximum of two years duration. At the end of this arrangement, the Headteacher would revert to their substantive post.

#### 6.4 Deputy and Assistant Headteacher(s)

The Governing Body will determine the pay range for the Deputy or Assistant Headteacher posts when it proposes to appoint to such a post or where there is significant change in the responsibilities of serving Deputy or Assistant Headteachers. The Governing Body will take account of the permanent responsibilities of the post together with challenges of the role and whether it is difficult to fill.

The Governing Body will determine the pay range for Deputy Headteacher and Assistant Headteacher posts allowing for performance related progression over time. The Governing Body will use reference points within the discretionary pay range to determine the salary range and leave at least 7 reference points for performance related pay progression.

The maximum of the Deputy Headteacher/Assistant Headteacher range will not exceed the maximum of the Headteacher Group for the school.

The pay range for a Deputy or Assistant Headteacher will only overlap with the Headteacher's pay range in exceptional circumstances.

The annual pay review for the Deputy and Assistant Headteacher(s) will be conducted by the pay committee based on the recommendation(s) of the Headteacher, following an appraisal review.

The decisions of this group will be reported to the full Governing Body for ratification.

If the Headteacher is absent from the school, a Deputy Headteacher must undertake their professional duties to the extent required by the Headteacher or the Governing Body

Exceptionally, if the Headteacher is absent for an extended period of four weeks or more, and the Deputy Headteacher acts up into the role of acting Headteacher, a review will take place regarding the Deputy Headteacher's salary during this interim period.

In line with their terms and conditions, this responsibility does not apply to Assistant Headteachers, unless agreed otherwise.

#### 6.5 Acting allowance

Subject to the last paragraph of this section, where a teacher is assigned, and carries out, duties of a Headteacher, Deputy Headteacher or Assistant Headteacher, but has not been appointed as an acting Headteacher, Deputy Headteacher or Assistant Headteacher, the Governing Body will, within four weeks beginning on the day such duties are first assigned and carried out, determine whether or not an "acting allowance" must be paid in accordance with the following provisions.

If the Governing Body determines that the teacher will not be paid an acting allowance, but the teacher continues to be assigned and to carry out duties of a Headteacher, Deputy Headteacher or Assistant Headteacher (and has not been appointed as an acting Headteacher, Deputy Headteacher or Assistant Headteacher), the Governing Body may, at any time after that determination, make a further determination as to whether or not an acting allowance must be paid.

If the Governing Body determines that the teacher must be paid an acting allowance, (subject to the next paragraph), it will be of such amount as is necessary to ensure that the teacher receives remuneration equivalent to the salary that the Governing Body considers to be appropriate.

Where a teacher is assigned, and carries out, the duties of a Headteacher, Deputy Headteacher or Assistant Headteacher in relation to whom a pay range (as the case may be) has been determined, and an acting allowance is paid, the teacher's total remuneration will not be lower than the minimum of the respective pay range for as long as the acting allowance is paid.

The teacher may be paid an acting allowance with effect from such day, on or after the day on which duties of a Headteacher, Deputy Headteacher or Assistant Headteacher are first assigned and carried out, as the Governing Body may determine.

If a teacher is temporarily seconded to a post as Headteacher in a school causing concern, and the Governing Body of that school considers that the teacher merits additional payment to reflect sustained high quality of performance throughout the secondment, the Governing Body may pay the teacher a lump sum in accordance with the provisions of STPCD paragraph 24.

Where a teacher is paid an acting allowance, then for so long as that allowance is paid, Part 7 of STPCD applies as if the teacher has been appointed to that post permanently.

#### 7. Teachers' pay ranges

In addition to the leadership group pay range, there are four other pay ranges for teachers:

- Leading practitioner pay range
- Upper pay range
- Main pay range
- Unqualified pay range

The pay ranges are set out in appendix 4.

Pay progression for the four pay ranges above will be for a teacher who has completed a year of employment in line with performance management and appraisal arrangements at this school.

In applying the statutory elements of the STPCD, the school will apply the discretionary elements regarding teachers' pay as set out in the Leicester Approved Pay Structure (appendix 1).

#### 7.1 Leading practitioners

The Governing Body has decided to not create leading practitioner posts.

#### 7.2 Upper pay range

A teacher on the upper pay range will be paid within the minimum/maximum of the range.

#### Upper pay range application process

The school will consider any application received from a qualified teacher employed at this school who seeks to be paid on the upper pay range.

In order for the application to succeed, the teacher must demonstrate, and provide evidence to satisfy the Governing Body, that:

- they are highly competent in all elements of the relevant standards; and
- their achievements and contribution are substantial and sustained.

In this school this means:

#### Highly competent:

The teacher's performance is assessed as having excellent depth and breadth of knowledge, skill and understanding of teachers' standards demonstrating effective teaching practice and how they make a wider contribution to the work of the school.

#### Substantial:

The teacher's performance is assessed as significant in raising pupil standards not only in their own classroom or groups but contributing to the wider school improvement in pupil progress.

#### Sustained:

The teacher must have two consecutive successful appraisal reports and have made good progress in this period.

Applications should be submitted prior to the first Finance abd Oay Committee meeting of the year.

Teachers will be required to complete an 'Upper Pay Range Application' that can be found in **Appendix 6**.

The application will be assessed by the Headteacher who will present the recommendations to the Pay Committee. During the meeting, each application is discussed in-depth ensuring that applicants are highly competent in all elements of the relevant standards and their achievements and contributions are substantial and sustained.

To confirm, an initial assessment will be made by the Headteacher. The final determination will be made by the pay committee. Applicants will be informed of the outcome no later than one month following the determination.

If successful, applicants will move to the first point of the upper pay range from the start of the current academic year.

The Headteacher and/or the Pay Committee may decide that they require additional information from the applicant and a timely, further meeting will be arranged.

If unsuccessful, feedback will be provided by the Headteacher, within 10 working days of the decision. Any appeal against a decision not to move the teacher to the upper pay range will follow the appeals process detailed below.

#### 7.3 Main pay range

A teacher on the main pay range will be paid within the minimum/maximum of the range.

Progression through the pay range will be subject to a performance review under the school's appraisal policy as defined in the LAPS (paragraph 2.3).

#### 7.4 Early careers teachers (ECT)

ECT performance and pay recommendations will be in accordance with the statutory induction process set out in the Education (Induction Arrangements for School Teachers) (England) Regulations 2012. The extension of the induction period from one to two years will not prevent the award of pay progression at the end of the first year.

#### 7.5 Unqualified teachers

This school will only consider appointing an unqualified teacher where attempts to recruit a qualified teacher have failed. Appointments of unqualified teachers will be on a temporary basis, whilst appointment of a qualified teacher is sought throughout this temporary appointment.

Unqualified teachers will be paid within the minimum and maximum of the pay range for unqualified teachers.

Progression will be subject to a performance review in line with the appraisal policy.

#### Allowance payable to unqualified teachers

The Governing Body may determine additional allowances to be paid where it considers, in the context of its staffing structure and pay policy, that the unqualified teacher has:

- a) taken on a sustained additional responsibility which is focused on teaching and learning; and requires the exercise of a teacher's professional skills and judgment; or
- b) qualifications or experience which bring added value to the role.

#### 7.6 Part-time teachers

Salary and any allowances, except for TLR3s, of a part-time teacher will be determined in accordance with the pro rata principle.

A teacher employed full-time is required to work 1265 hours (less those for any additional bank holidays). A part-time teacher will be remunerated in accordance with the pro rata principle for a percentage of the school's timetabled teaching week.

The Governing Body will calculate days to be worked across the whole academic year and instruct additional remuneration for a part-time teacher where it is found they will work beyond the percentage they are remunerated for.

#### 7.7 Supply teachers

Rates of pay for any directly engaged supply teachers will be in accordance with the pay ranges in this policy and the rate for an individual will be established through the normal process of assessing the appropriate point on the main or upper pay range. The principle of pay portability, in accordance with the LAPS, will also be applied.

Teachers employed on a day-to-day or other short notice basis will be paid on a daily rate basis calculated on the assumption that a full working year consists of 195 days (adjusted for any additional bank holidays); periods of employment for less than a day being calculated pro-rata.

#### 7.8 Double Increment

Where a performance is judged to be <u>exceptional</u>, it may warrant a double point increment, which the Headteacher and The Governing Body will consider at the annual pay review. Each case will be reviewed on its individual merit.

#### 8. Notification of outcomes

The Headteacher will ensure teaching staff are informed in writing of the outcome of their pay review. All teachers will receive their annual pay statement within one month of the pay committee's determination and by 30 November at the latest.

Those who have not been awarded pay progression will be informed of the reasons for the decision, in writing, and advised of their right to appeal.

#### 9. Pay appeals procedure

A teacher has the right to appeal against a pay recommendation/ pay determination if, for example, they believe that the person or committee making the decision:

- a) incorrectly applied the pay policy
- b) incorrectly applied any provision of the STPCD
- c) failed to have proper regard for statutory guidance
- d) failed to take proper account of relevant evidence
- e) took account of irrelevant or inaccurate evidence
- f) was biased
- g) unlawfully discriminated against the teacher

There are three appeal stages; the pay recommendation/determination may be changed at any of these stages.

**Stage one:** Informal discussion with the Headteacher prior to confirmation of pay recommendation.

**Stage two:** Submit a formal representation to the pay committee making the pay determination.

The teacher can submit a written statement to the pay committee making the determination, stating the grounds of their disagreement with the pay recommendation. The teacher will be given the opportunity to make representations, including presenting evidence, calling witnesses, and asking questions, at a formal meeting with the pay committee. Following this meeting, the pay committee will make a pay determination that will be communicated to the teacher in writing.

**Stage three:** Formal appeal hearing.

If the teacher does not agree with the pay determination, they may appeal the decision at an appeal hearing before an appeals panel. A written appeal should be submitted within five working days of the stage 2 decision.

The appeal will be heard normally within 20 working days of receipt of the written appeal notification. The appeals panel will consist of three members of the Governing Body, none of whom are employees of the school or have been previously involved in making pay decisions. **Appendix 3** details the hearing format.

#### 10. Portability

The portability arrangements contained within the LAPS (appendix 1) apply.

The majority of turnover takes place at the end of the academic year. Where a teacher is moving schools, they can be considered for a performance point. The Headteacher can consider evidence of performance from the previous school provided by the teacher and, where necessary, liaise with the previous Headteacher.

#### 11. Teaching and Learning Responsibility (TLR) payments

The award of a TLR1/TLR2 to a teacher will be for undertaking sustained additional responsibility in the context of the staffing structure for the purpose of ensuring the continued delivery of high quality teaching and learning. TLR1 and TLR2 payments will be awarded to various posts according to the agreed school structure which is attached to this document (**Appendix 5**). The structure may be reviewed as appropriate to meet the organisational needs of the school and the learning needs of the pupils/students. Any review of the staffing structure will involve full consultation with the recognised teacher trade unions/professional associations.

TLR1 and TLR2 payments will be allocated on a permanent basis unless to cover an absence of a permanent post holder, or a vacancy pending permanent appointment, in which case they may be awarded on a temporary basis. Unqualified teachers may not be awarded TLRs.

The TLR range in this school will be within the ranges set out in appendix 4.

Any teacher who loses their TLR1/TLR2 as a result of a staffing review will have their salary safeguarded for a period of three years where the TLR was permanent, or until the notified end date of a temporary award.

TLR3 fixed term allowances may be offered for clearly limited school improvement projects or one-off externally driven responsibilities, or where teachers undertaking planning, preparation, coordination of, or delivery of tutoring to provide catch-up support to pupils on learning lost to the pandemic, and where that tutoring work is taking place outside of normal directed hours but during the school day.

Consecutive TLR3s will not be awarded for the same responsibility unless that responsibility relates to tutoring, as set out above.

The Governing Body will pay fixed term awards, within the range set out in appendix 4, in the following circumstances:

 In recognition of leading an area of the curriculum that is not covered by a TLR 1 or TLR 2

TLR3 awards do not form part of the permanent staffing structure and, therefore, will not form part of any staffing review or be subject to safeguarding and will cease on the notified end date.

#### 12. Special educational needs allowances

#### 12.1 Payment of mandatory allowances

The Governing Body will determine the spot value of a SEND allowance, within the range set out in appendix 4, in accordance with the criteria in the STPCD.

#### 12.2 Assessment of appropriate allowance values

This policy sets out the basis for rational, transparent, and fair decisions on levels of payment for SEND allowances. This will reflect the school's organisation of, or provision for SEND.

The value of allowances will be based on whether any mandatory qualifications are required, other qualifications and expertise relevant for the post and the relative demands of the post. This will require a judgement about the nature and challenge of a teacher's work with pupils with SEND compared and related to that of other teachers in the school.

In establishing appropriate values for SEND allowances, the school will ensure that it has considered the full range of payments available and that the values chosen are properly positioned between the minimum and maximum established in the national framework.

This school will take account of the way in which SEND provision is organised and delivered locally and may want to seek advice on establishing appropriate payments.

A teacher who works 51% or more of their working week solely and alone with a pupil with an education, health and care plan will receive the allowance.

A teacher who teaches small group of pupils where most, but not all, of the pupils have an education, health and care plan will receive the allowance.

#### 13. Recruitment/retention incentives and benefits

The Governing Body will determine, and keep under review, payment of recruitment and retention awards.

Headteachers/Deputy Headteachers/Assistant Headteachers are not eligible to be awarded these payments under paragraph 27 of the STPCD other than for housing or relocation costs.

#### The Governing Body have agreed not to award payment / benefits annually

The incentives may, for example, include a cash sum or benefits e.g. childcare costs.

The Governing Body will review the level of payment/benefits annually.

#### 14. Additional payments

The Governing Body may make payments as detailed below:

#### 14.1 Out of school learning activities

Payments to classroom teachers will only be made in respect of those activities undertaken outside of either the 1265 hours of directed time for full-time teachers or the appropriate proportion of the 1265 hours of directed time for part-time teachers. All agreements and payments to be made will be documented. All such activities will require the exercise of the teacher's professional skills or judgement. The level of payment will be as follows:

 The Governance Body have agreed to award out of school learning activity payments for Academic Coaching at their hourly rate and Intervention Teaching at £25.56 per hour.

#### 14.2 Continuing Professional Development (CPD)

The Governing Body will recompense teachers (including Headteachers) who undertake CPD activities outside of normal school hours. Participation in CPD outside of directed time is voluntary and will not be directed. The level of payment will be as follows:

Payment of paid hours will be in line with Pay Scale hourly rate

#### 14.3 Initial teacher training activities (ITT)

The Governing Body will pay for any voluntary ITT activities at the school. These activities will be outside of the normal teaching contract held by the teacher. The level of payment will be as follows:

ITT activities will be held during school hours.

#### 14.4 Service provision

If the Headteacher should provide a service to another school, for example as a National Leader of Education, they would not ultimately be accountable for the outcomes in the school, but for the quality of the service being provided. The Governing Body whose Headteacher is providing the service will determine how much, if any, additional payment is due to the individual concerned in line with the provisions of the STPCD and this policy, for example where the contract requires work outside school sessions.

Consideration would be given to the remuneration of other teachers who, as a result of the Headteacher's additional role, take on additional responsibilities and activities. This would be based on any additional responsibilities attached to the post (not the teacher), which will be recorded.

If the arrangement for the Headteacher was temporary, any adjustment to pay of other teachers would also be temporary, and safeguarding provisions would not apply when the arrangements cease.

#### 15. Safeguarding

Where a pay determination leads, or may lead, to the start of a period of safeguarding, the Governing Body will give the required notification as soon as possible and no later than one month after the date of the determination.

#### 16. Monitoring the impact of the policy

The Governing Body is committed to ensuring that pay related processes are fair, non-discriminatory, and comply with duties and responsibilities under the Equality Act 2010 and the Public Sector Equality Duty (PSED).

The Governing Body will review and monitor the outcomes and impact of this policy on an annual basis, by way of an annual report prepared by the pay committee or Headteacher. This will include trends in progression analysed by protected characteristics and the basis on which decisions have been made.

#### **APPENDIX 1: Leicester Approved Pay Structure (LAPS) for Teachers**

In acknowledging the School Teachers Pay and Conditions Document (STPCD), and the need to adhere to the statutory elements, the LAPS specifies how certain discretionary elements will be applied.

#### 1. Purpose of the LAPS

- 1.1 To provide a coherent and transparent structure for the remuneration of teachers employed in Leicester schools.
- 1.2 To provide clear budget predictability for teacher staffing costs so that the annual budget allocation can be appropriately managed.
- 1.3 To provide a direct incentive to the best qualified, most able teachers to seek to work in schools in Leicester.
- 1.4 To offer teachers who choose to work in schools covered by the LAPS a clear, transparent career pay structure including an identifiable progression route in the early years of teachers' careers.
- 1.5 To ensure teachers who choose to work in Leicester schools will have their experience recognised through the LAPS and will not be financially disadvantaged when transferring between schools within the city, where the school is also operating under the LAPS.
- 1.6 To provide an equitable basis for collaborative working between schools.

#### 2. Structure and functioning of the main pay range (MPR)

- 2.1 Each year the government will identify a minimum point of the main pay range and a maximum point. These will determine the minimum and maximum operated in Leicester schools.
- 2.2 Between these two points, under the LAPS, there will be four additional graduated points which will be determined annually by the council in consultation with the recognised teacher trade unions/professional associations.
- 2.3 Annually each September a teacher will progress incrementally up the graduated pay range unless there are formally identified concerns about the teacher's performance. In such circumstances progression will not take place until those concerns have been resolved, either using the process within the appraisal policy for teachers experiencing difficulties or, if this process has been exhausted, via the locally agreed formal capability procedure. Progression will then be when the teacher is deemed to be providing teaching of appropriate quality.
- 2.4 A teacher on the MPR may apply to pass through the threshold and move onto the UPR.

- 2.5 Any progression up the MPR will be permanent. Teachers moving to Leicester from other schools, colleges or academies will assimilate onto the LAPS at the point most nearly equivalent to their current salary.
- 2.6 Teachers moving between schools, colleges and academies that adopt the LAPS will assimilate to the same level on which they are currently paid, unless the transition takes place at the start of the Autumn term in which case they will progress to the next point of the pay range if they are below point 6.
- 2.7 Non-teaching experience may be recognised when placing new entrants to the profession on the MPR.

#### 3. The upper pay range (UPR)

- 3.1 Progression within the UPR will be based on annual appraisal and teachers' standards. It will not require an application process.
- 3.2 Teachers on UPR are not required to undertake any other additional defined responsibilities other than those defined within the teachers' standards.
- 3.3 UPR progression will not be adversely affected by a period of absence due to illness or due to maternity leave.
- 3.4 Any progression up the UPR will be permanent. Teachers moving between schools within the city, or moving to Leicester from other schools, colleges, or academies, will have their UPR status recognised and be paid at an equivalent level. This will facilitate teacher mobility and support equal opportunities.

#### 4. Teaching and learning responsibility payments

4.1 The award of TLR payments will be made in accordance with the principles outlined in the STPCD. Discretionary elements regarding the value of permanent TLR1 and 2 payments, and whether or not temporary TLR3 payments will be awarded, and at what value, will be in accordance with the school's pay policy, as adopted or amended from the LCC model pay policy.

#### 5. Leadership pay group

5.1 The Governing Body of each school will set/review the ISR in accordance with the STPCD.

September 2019

# APPENDIX 2: Roles and responsibilities in determining pay progression

School leaders, Governing Bodys and teachers all have a role to minimise burdens on their staff, including in relation to paperwork and evidence collection.

School leaders	Governing Body	Teachers
Review, develop and	Review, streamline, consider	Participate in
streamline pay and appraisal	and adopt pay and appraisal	arrangements for
policies which clearly link	policies, including the criteria	their own appraisal
appraisal to pay progression,	for pay progression.	in line with the
consulting staff and union	. ,	school's appraisal
representatives as	Ensure robust appraisal policy is	policy and ensure
appropriate.	in place which minimises impact	that they
	on teacher workload.	understand their
Submit policies to the		responsibilities and
Governing Body for approval.	Agree the extent to which	the arrangements
	specific functions relating to the	within their school.
Ensure that all teachers are	pay and appraisal processes will	
made aware of policies and	be delegated to others, such as	Keep records of their
that they have the knowledge	the Headteacher.	objectives and
and skills to apply procedures		provide evidence as
fairly and effectively.	Assure that appropriate	part of review
	arrangements for linking	throughout the
Ensure that teachers are	appraisal to pay are in place and	appraisal process.
appraised in accordance with	that these arrangements can be	
the school's appraisal policy	applied consistently; ensure	Where applicable,
and the relevant regulations.	that pay decisions can be	appraise the
	objectively justified.	performance of
Moderate appraisal outcomes,		other teachers (as
put pay recommendations to	Consider and, where required,	delegated by the
the Governing Body and	approve teachers' pay	Headteacher).
ensure that they have	progression and consider the	
sufficient information upon	recommendations of the senior	Decide whether they
which to make their decisions.	leadership team as to whether	wish to apply for
This should always be	to award performance pay	access to the upper
proportionate to reduce	progression in line with the	pay range and
workload as much as possible	school's pay policy.	provide the
for both school leaders and		appropriate
the Governing Body, and is	Monitor the outcome of pay	evidence.
normally provided in whatever	decisions, including the extent	
form it is currently being used	to which different groups of	
in the school.	teachers may progress at	
Kana mananda af tha alasisis sa	different rates. Check that	
Keep records of the decisions	processes operate fairly.	
and recommendations in	Idontify and someidenth-	
order to demonstrate that all	Identify and consider the	
judgements have been made	budgetary implications of pay	
objectively and in compliance	decisions and consider the	
	impact that they will have upon	

with the school's policy and equalities legislation.	the school's budget planning process.	
Ensure that teachers are notified in writing of recommendations made and decisions reached.	Be responsible for ensuring pay appeals are managed in line with the school pay and appraisal policies.	

# **APPENDIX 3: Teacher Pay Policy - Appeal Hearing Format**

Introduction
Employee case
Questions by employer
Questions by panel
Management response
Questions by employee
Questions by panel
Brief summary by employee (no new issues)
Brief summary by management (no new issues)
Employee/management sides leave while panel consider the case
Panel decision provided in writing within 10 working days

# **APPENDIX 4: Leadership group pay range**

Points in **bold** are those prescribed in STPCD as minima and maxima of Headteacher group ranges; other points are local discretionary reference points.

\*Maximum of the Headteacher's pay range.

Point	£pa	Headteacher group								
1	47,185	_								
2	48,366									
3	49,574									
4	50,807									
5	52,074									
6	53,380									
7	54,816									
8	56,082									
9	57,482									
10	58,959									
11	60,488									
12	61,882	1								
13	63,430									
14	65,010									
15	66,628		2							
16	68,400									
17	69,970									
18*	71,019			3						
18	71,729									
19	73,509									
20	75,331									
21*	76,430				4					
21	77,195									
22	79,112									
23	81,070									
24*	82,258									
24	83,081					5				
25	85,146									
26	87,253									
27*	88,530									
27	89,414						6			
28	91,633									
29	93,902									
30	96,239									
31*	97,639							_		
31	98,616							7		
32	101,067									
33	103,578							8		
34	106,138									
35*	107,700									
35	108,776									
36	111,470									
37	114,240									
38	117,067									
39*	118,732									

39	119,921				
40	122,912				
41	125,983				
42	129,140				
43	131,056				

#### **Leading practitioner pay range**

The points below are the prescribed minimum and maximum as per the STPCD. Local discretionary points between these two points may be used to form a pay range for a leading practitioner post.

minimum	£47,417	
maximum	£72,085	

#### **Upper pay range**

Points in bold are the prescribed minimum and maximum as per the STPCD. The other point is a local discretionary reference point.

UPR 1 minimum	£43,266
UPR 2	£44,870
UPR 3 maximum	£46,525

#### Main pay range

Points in bold are the prescribed minimum and maximum as per the STPCD. The other points are local discretionary reference points.

M1 minimum	£30,000
M2	£31,737
M3	£33,814
M4	£36,051
M5	£38,330
M6 maximum	£41,333

#### **Unqualified teacher pay range**

Points in bold are the prescribed minimum and maximum as per the STPCD. The other points are local discretionary reference points.

U1 minimum	£20,598
U2	£22,961
U3	£25,323
U4	£27,406
U5	£29,772
U6 maximum	£32,134

#### Allowances – annual values

Teaching and learning responsibility (TLR) payments

Points in bold are the prescribed minimum and maximum as per the STPCD. The other points are local discretionary reference points.

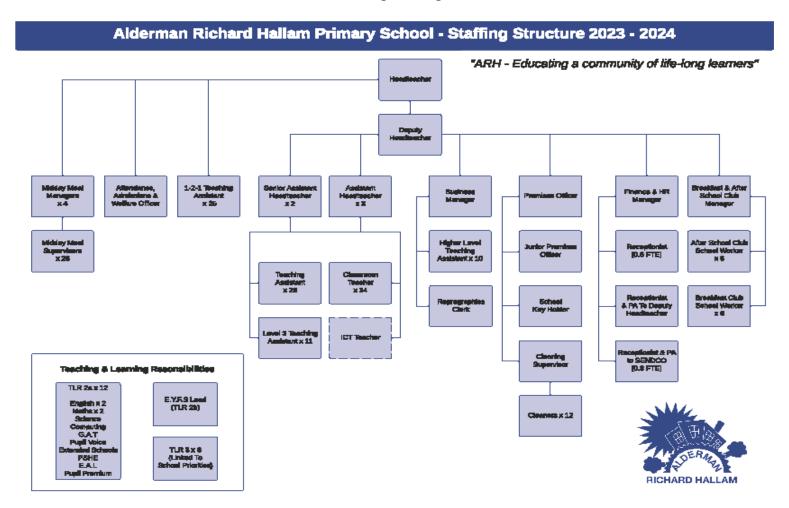
	TLR1		ΓLR2	TLR3		
1A	£9,272	2A	£3,214	min	£639	
1B	£11,407	2B	£5,348	max	£3,169	
1C	£13,547	2C	£7,847		•	
1D	£15.690			_		

## Special educational needs allowance

SEN	minimum	maximum
	£2,539	£5,009

### **APPENDIX 5: School Teaching Staffing Structure**

# **School Teaching Staffing Structure**



#### **APPENDIX 6: Upper Pay Range Application**



Name:

Date of Application:

M6 to UPR1 UPR 1 to UPR 2 UPR2 to UPR 3 (Please highlight the appropriate request)

In order to be considered for upper pay range thresholds, the teacher will demonstrate, and provide evidence to satisfy the Governing Body, that they are:

- highly competent in all elements of the relevant standards; and
- their achievements and contribution to the school are substantial and sustained.

At Alderman Richard Hallam Primary School, this means:

#### **Highly competent:**

The teacher's performance is assessed as having excellent depth and breadth of knowledge, skill and understanding of teachers' standards demonstrating effective teaching practice and how they make a wider contribution to the work of the school.

Your evidence to support 'Highly competent':
Substantial:
The teacher's performance is assessed as significant in raising the pupil standards not only in their own
classroom or groups but contributing to the wider school improvement in pupil progress.
Your evidence to support 'Substantial':
Sustained:
The teacher must have two consecutive successful appraisal reports and have made good progress in
this period.
Your evidence to support 'Sustained':

Applications should be submitted to the Headteacher no later than one week after your performance management review.